H1 2025 Results

Hanover – August 5, 2025

Ticker: CON
ADR-Ticker: CTTAY
http://www.continental-ir.com

Nikolai Setzer – CEO
Olaf Schick – CFO
Philipp von Hirschheydt – CEO Automotive
Roland Welzbacher – Member of the Executive Board

Agenda

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Resilient Performance in a Highly Volatile Environment; Ready to Spin-Off AUMOVIO

Executive Summary

	Q2 2024	Q2 2025[7]	Q2 2025 excl. IFRS 5:
Sales	€10.0 bn	€9.6 bn	
Adjusted EBIT[1]	€711 mn	€834 mn	€597 mn
Adjusted EBIT[1] margin	7.1%	8.7%	6.2%
PPA[2]	-€27 mn	-€12 mn	
Special effects	-€133 mn	-€217 mn	
Restructuring	-€110 mn	-€78 mn	
Impairment	-€6 mn	-€3 mn	
Carve-out	-€7 mn	-€48 mn	
Other effects	-€10 mn	-€88 mn	
NIAT[3]	€305 mn	€506 mn	
Adjusted free cash flow[4]	€147 mn	-€166 mn	
Leverage ratio[5]	1.5	1.1	*Short-term technical impact, will partially reverse post-spin (details p. 12)*
Equity ratio	38.0%	14.6%	
Trailing ROCE[6]	7.9%	13.1%	
Net indebtedness	€5,601 mn	€4,953 mn	

- **Automotive listing in Frankfurt targeted for September 18**
- Organic growth of -0.4% in persistently weak markets; FX of -3.3% weighed on sales; mainly USD
- **Automotive**: Significantly improved profitability due to contribution from commercial and operational efforts, in particular significant fixed-cost reduction; reduced margin seasonality compared to PY
- **Tires**: Operationally strong; healthy price/mix more than compensated for raw mat headwind; however, strong FX headwind with substantial drop-through on profits; two months of tariffs with limited compensatory effects; demand in Europe muted
- **ContiTech**: Continuing weak volumes with only gradual signs of improvement; headwinds from tariffs and FX; strict focus on fixed-cost management partially mitigated impacts
- **Adjusted FCF:** H1 FCF improved by >€450 mn; Q2 impacted by ongoing restructuring and spin-off-related efforts; PY positively impacted by one-off effects in Contract Manufacturing

1 Before amortization of intangibles from PPA, changes in the scope of consolidation & special effects. 2 Amortization of intangibles from PPA. 3 Net income attributable to the shareholders of the parent. 4 Free cash flow before acquisitions and divestments. 5 Calculated as net indebtedness divided by reported EBITDA for the last twelve months (LTM). 6 Calculated as reported EBIT (LTM) divided by average operating assets for the LTM. 7 Due to the intended spin-off of Automotive and Contract Manufacturing, IFRS 5 Non-current Assets Held for Sale and Discontinued Operations has been applied. Due to this application, depreciation ceased for discontinued operations starting March 12, 2025.

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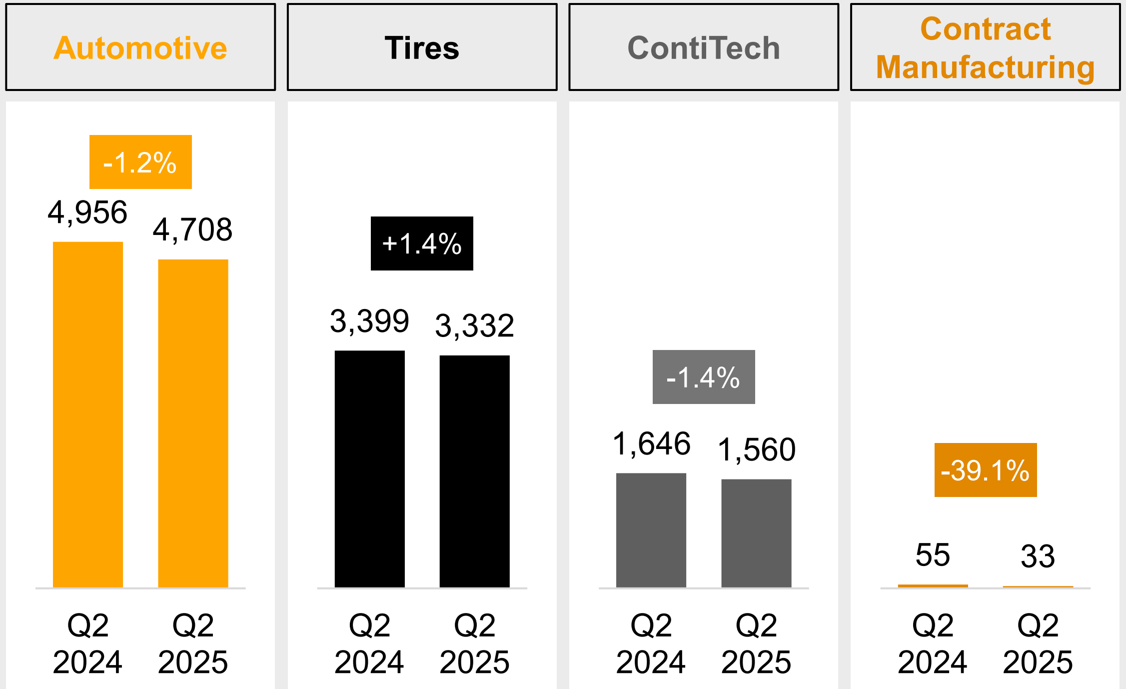
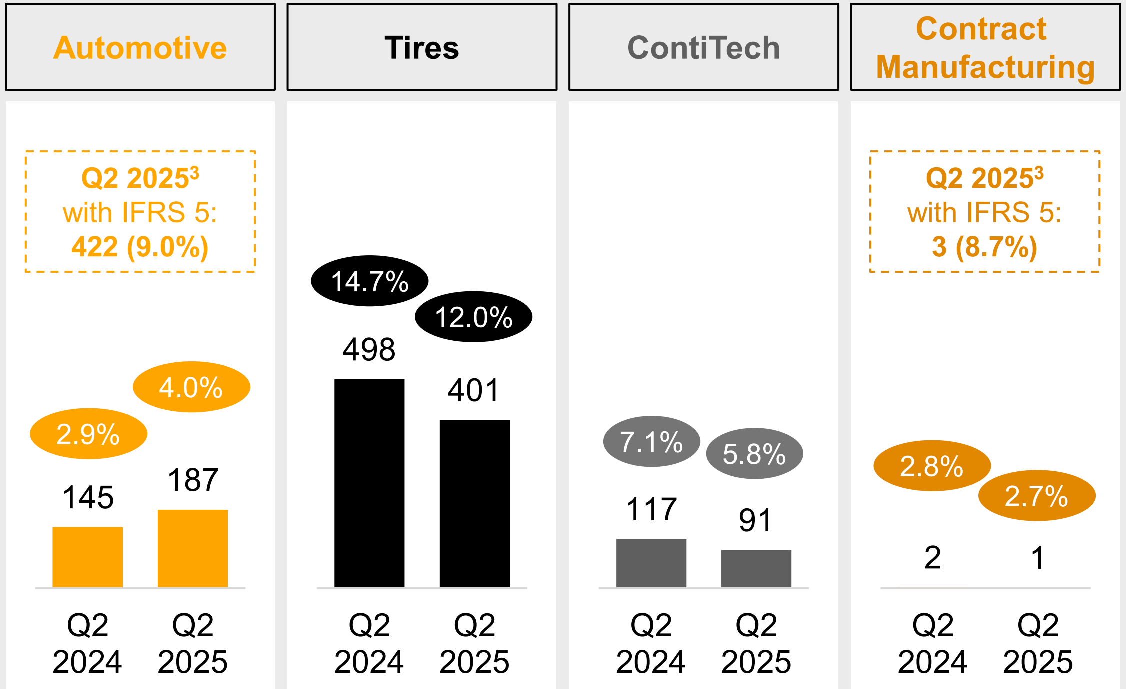
Automotive Result Improved Strongly While Tires and ContiTech Faced Headwinds

Group Sector Sales and Adjusted EBIT[1] – Q2 2025

Sales (€ mn)



Adjusted EBIT[1] (€ mn)



Organic growth[2] | Adj. EBIT[1] margin

1 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. 2 Before changes in the scope of consolidation and exchange-rate effects. 3 Due to the intended spin-off of Automotive and Contract Manufacturing, IFRS 5 Non-current Assets Held for Sale and Discontinued Operations has been applied. Due to this application, depreciation ceased for discontinued operations starting March 12, 2025.

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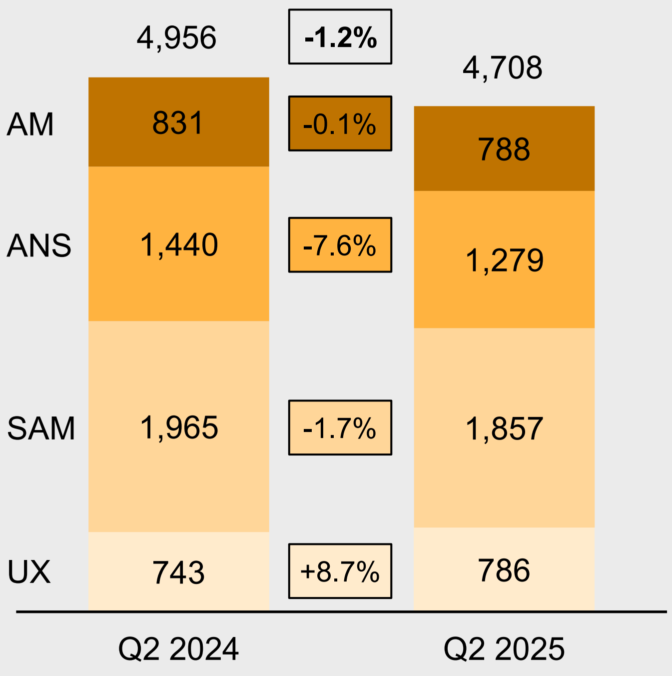
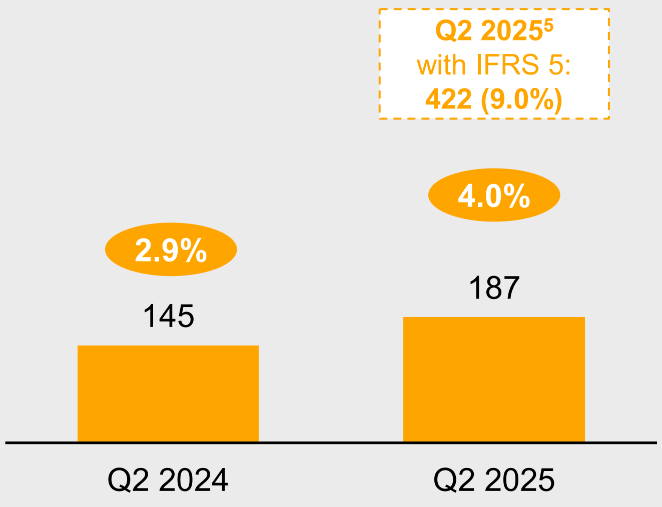
Automotive Margins Benefited From Continuously Strong Focus on Value Creation

Automotive Sales and Adjusted EBIT[3] – Q2 2025

Sales[1,2] (€ mn)



Adjusted EBIT[3] (€ mn)



Organic growth[4] | Adj. EBIT[3] margin

Sales

- Sales impact from FX: -3.3%
- Positive impact via commercial efforts in Q2
- New launches and one-offs supported growth in UX with positive impact on operating leverage
- ANS sales reduced through active portfolio management and stop of legacy projects

Adjusted EBIT[3]

- Limited impact from tariffs and FX
- Continuously strong contribution from fixed-cost program and commercial efforts
- R&D net expenses improved by >€30 mn adjusted for restructuring despite lower reimbursements

1 January 1, 2025, the former AN, SAM and SCT business areas were reorganized. The 2024 figures are displayed accordingly on a pro-forma basis.
2 Due to consolidation effects, the sum of numbers shown in the columns does not match the total sum. 3 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. 4 Before changes in the scope of consolidation and exchange-rate effects. 5 Due to the intended spin-off of Automotive and Contract Manufacturing, IFRS 5 Non-current Assets Held for Sale and Discontinued Operations has been applied. Due to this application, depreciation ceased for discontinued operations starting March 12, 2025. AM: Autonomous Mobility. ANS: Architecture and Networking Solutions. SAM: Safety and Motion. UX: User Experience

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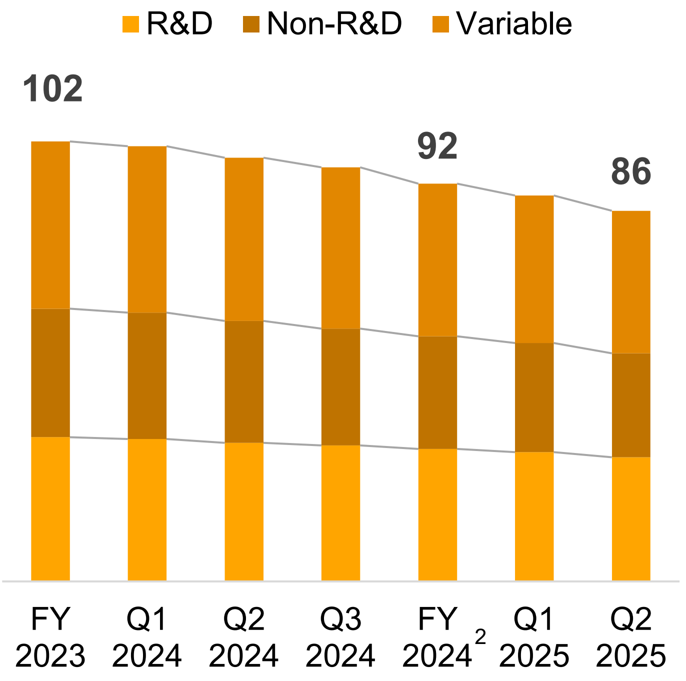
Substantial Cost Improvements Due to Continued Focus on Self-help Measures

Automotive Self-Help Progress

Headcount Development[1]



Fixed-cost Reduction

- ~€150 mn out of €200 mn target for 2025 successfully implemented in H1 2025
- Total savings target of €400 mn safeguarded until YE 2025

R&D Efficiency

- R&D net expenses in Q2 2025 improved €30 mn YoY adjusted for restructuring
- Ramp-up of Advanced Electronics & Semiconductor Solutions (AESS) organization to reduce geopolitical risks and to become more self-reliant

Portfolio Management

- Divestments with +0.2%pt positive impact on like-for-like Q2 2024 adj. EBIT[3]
- Several low-margin build-to-print projects with OEMs discontinued
- Divestiture of Italian drum brake plant well on track; closing expected in Q4 2025 with immediate visible effects

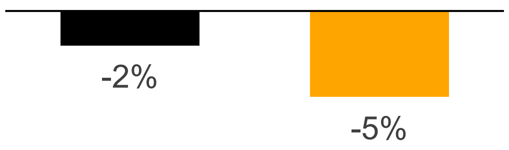
1 Number of employees; in k based on Automotive Group Sector; excluding trainees. 2 In preparation for the spin-off, certain business activities were transferred. The comparative period was adjusted accordingly. 3 Before amortization of intangibles from PPA, changes in the scope of consolidation & special effects.

Outperformance in NA and CN While Active Portfolio Management Weighed on Sales in Europe

Automotive Sales Growth[1] vs. Regional Production – Q2 2025

Europe

∆ Y-o-Y in %



PC&LT production

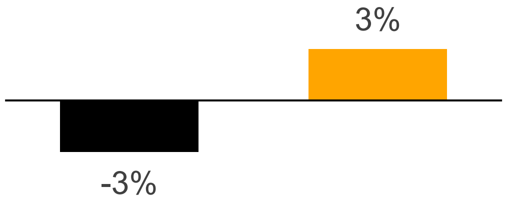
Automotive sales[1]

Share of sales

Q2 2024	51%
Q2 2025	49%

North America

∆ Y-o-Y in %



PC&LT production

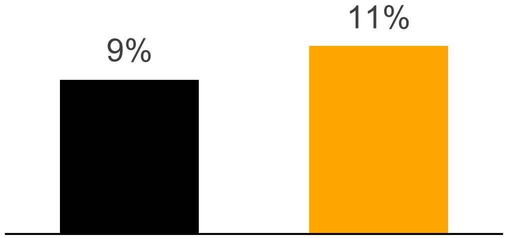
Automotive sales[1]

Share of sales

Q2 2024	22%
Q2 2025	23%

China

∆ Y-o-Y in %



PC&LT production

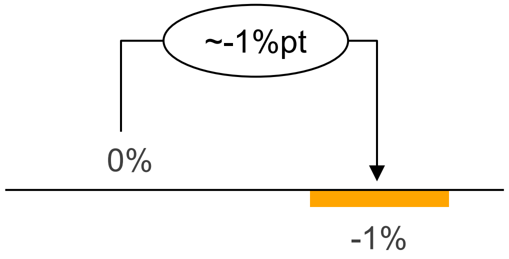
Automotive sales[1]

Share of sales

Q2 2024	13%
Q2 2025	15%

Worldwide

∆ Y-o-Y in %



PC&LT production weighted by regional sales share

Automotive sales[1]

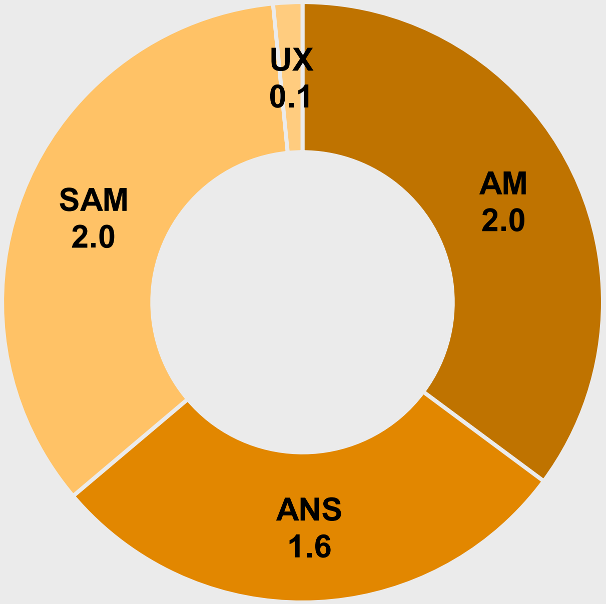
Outperformance

1 Shown as change in organic sales Y-o-Y (adjusted for FX and consolidation effects).

Automotive Order Intake of €5.7 bn in Q2 2025 With Book-to-Bill Ratio of 1.2

Automotive Order Intake – Q2 2025

Order Intake (€ bn)



Highlights

Autonomous Mobility: €2.0 bn

- Significant awards for satellite cameras especially in premium segment
- Major orders for long-range radars incl. orders from C-OEMs
- Substantial awards for commercial special vehicles

Safety and Motion: €2.0 bn

- Strong order intake for braking systems incl. sizeable order for MK C2 system
- Significant awards for suspension and airbag systems

Architecture & Networking Solutions: €1.6 bn

- Significant order for telematic control units
- Several awards for gateways, seat control units, light controls and smart access solutions

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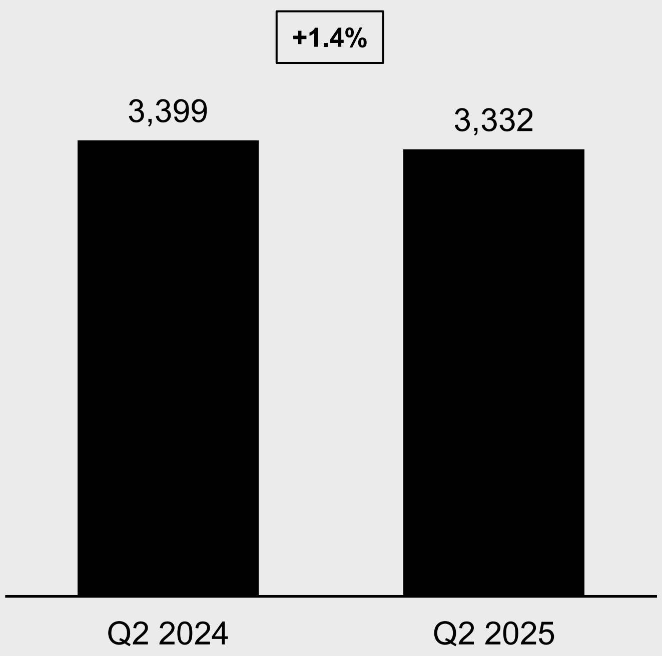
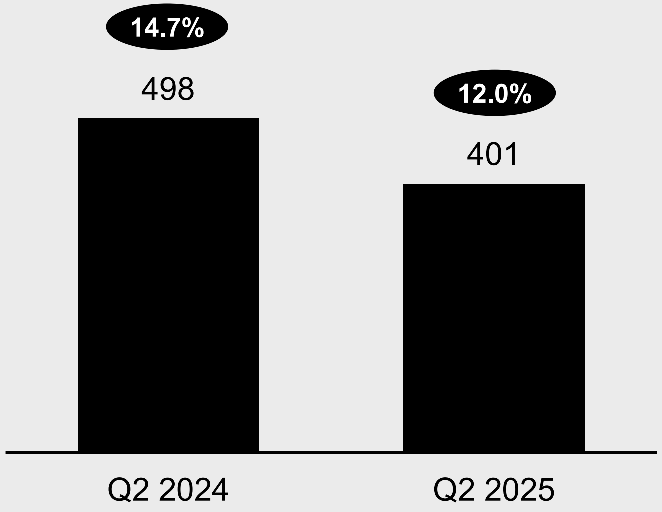
Strong Price/Mix Contribution Offset by FX Headwind and Net Impact From Tariffs

Tires Sales and Adjusted EBIT[1] – Q2 2025

Sales (€ mn)



Adjusted EBIT[1] (€ mn)



Organic growth[2] | Adj. EBIT[1] margin

Sales

- Impact from FX: -3.4%
- Volumes: -1.8%; weaker OE and softer PLT RE demand in Europe while Americas and APAC volumes increased; further stabilization of TT demand in key regions
- Price/mix +3.2%; positive contribution from regional, channel and product mix

Adjusted EBIT[1]

- Substantial drop-through of FX
- Mid-double-digit mn € net impact from tariffs since mitigation measures unfold with a delay
- Positive price/mix more than compensated for raw material headwind
- Ongoing strict fixed-cost management

1 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. 2 Before changes in the scope of consolidation and exchange-rate effects. PLT = Passenger car and light truck tires

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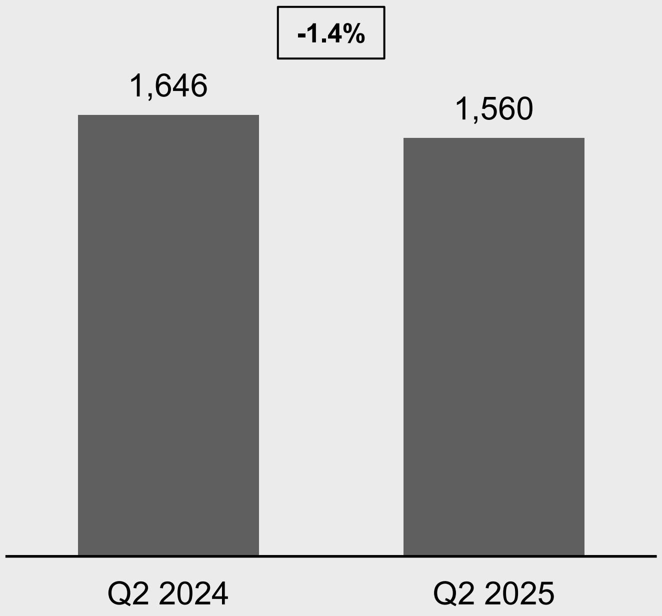
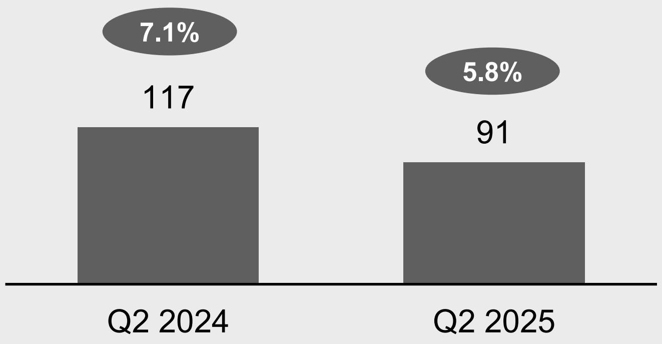
ContiTech Markets Remain on a Weak Level With Tangible Impact on Both Sales and Profitability

ContiTech Sales and Adjusted EBIT[1] – Q2 2025

Sales (€ mn)



Adjusted EBIT[1] (€ mn)



Organic growth[2] | Adj. EBIT[1] margin

Sales

- Impact from FX: -4.0%
- Continuing weak volumes in automotive and industry; however, slight volume growth in Q2 underlines gradual signs of improvement in industry
- Trajectory of expected H2 improvements remains uncertain considering tariff impacts
- Sales stabilized quarter-on-quarter

Adjusted EBIT[1]

- Pressure on margins due to low volumes and FX headwind
- Positive contribution from self-help and price/mix not fully compensating the impact of lower volumes

1 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. 2 Before changes in the scope of consolidation and exchange-rate effects.

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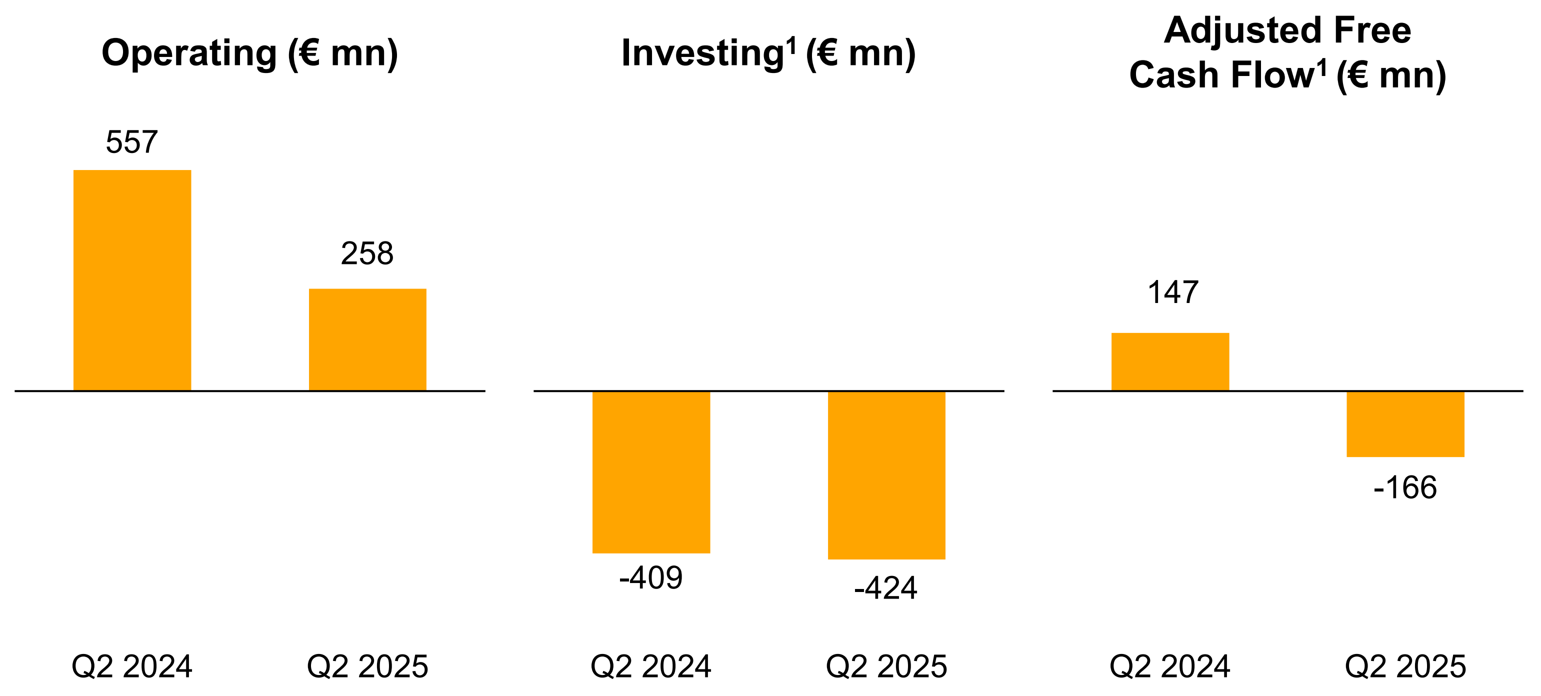
FCF Impacted by Ongoing Restructuring and Spin-off-related Efforts; H1 Improved Significantly Compared to PY

Cash Flow – Q2 2025



Operating Cash Flow

- Improved inventories while working capital seasonally increased
- Extraordinary cash-outs for restructuring and spin-off-related efforts
- Prior year positively impacted by one-offs related to changed payment terms in Contract Manufacturing

Investing Cash Flow[1]

- Ongoing cost discipline kept capex on prior years level

1 Before acquisitions and divestments.

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Short-term Technical Balance Sheet Impacts From Spin-off, Will Partially Reverse Post Spin-off

Balance Sheet Impacts from Spin-off

	June 30 2024	June 30 2025
Total equity	€14,141 mn	€5,442 mn
Net indebtedness	€5,601 mn	€4,953 mn
Total assets	€37,224 mn	€37,222 mn
Equity Ratio	38.0%	14.6%

› **Equity reduced** due to recognition of non-cash dividend due to the resolved AUMOVIO spin-off**,** which leads to **current liability of €8.630 mn** (as of June 30, 2025) until distribution of shares to shareholders

› **Operational performance** led to **improved net indebtedness**

› **Post spin-off**, net indebtedness **will increase; leverage ratio around 2x** expected

› **Assets held for sale** of **€18.1 bn included in total assets** as of June 30, 2025

› **Post spin-off,** sum of **total assets will significantly reduce;** therefore, **equity ratio will increase**

Light Vehicle Production Forecast Slightly Improved – Flat Development Expected Worldwide in 2025

Market Outlook – FY 2025

Passenger Cars & Light Trucks	Vehicle Production Q2 2025	Vehicle Production 2025E	Replacement Tires[1] Q2 2025	Replacement Tires[1] 2025E
Europe	-2%	-4% to -2%	-1%	0% to +2%
North America	-3%	-5% to -3% prev. -10% to -8%	0%	0% to +2%
China	+9%	+3% to +5% prev. 0% to +2%	0%	+1% to +3%
Worldwide	**+3%**	**-1% to +1%** prev. -3% to -1%	**+1%**	**0% to +2%**

Commercial Vehicles	Vehicle Production Q2 2025	Vehicle Production 2025E	Replacement Tires[1] Q2 2025	Replacement Tires[1] 2025E
Europe	-5%	0% to +2% prev. +2% to +4%	0%	-1% to +1%
North America	-23%	-20% to -10% prev. -2% to 0%	10%	-4% to +1%

Industrial Production	Q2 2025	2025E
Eurozone	+0.8%	-1% to +1%
USA	+0.8%	0% to +2%
China	+6.0%	+4% to +6%

1 Europe excluding Russia
Calculated against the corresponding period of prior year. E = Estimates. Sources: S&P Global, Bloomberg, LMC International Ltd., preliminary data and own estimates.

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Guidance Confirmed as Issued During Capital Market Day in June

Guidance – FY 2025

Guidance based on FX at current level for FY. Currently effective tariffs considered in guidance.

		2025E
Continued Operations	**Continental Group** consolidated sales	Around €19.5 bn – €21.0 bn
	Adj. EBIT[1] margin	Around 10.0% – 11.0%
	Tires sales	Around €13.5 bn – €14.5 bn
	Adj. EBIT[1] margin	Around 12.5% – 14.0%
	ContiTech sales	Around €6.0 bn – €6.5 bn
	Adj. EBIT[1] margin	Around 6.0% – 7.0%
	Adjusted free cash flow[2]	Around €0.6 bn – €1.0 bn
	PPA amortization	Around -€50 mn
	Special effects	Around -€350 mn[4]
	Financial result[3]	Around -€300 mn
	Tax rate	Around 27%
	Capex before financial investments in % of sales	Around 6.0%
Discontinued Operations	**Automotive** sales	Around €18.0 bn – €20.0 bn
	Adj. EBIT[1] margin	Around 2.5% – 4.0%
	Contract Manufacturing sales	Around €100 mn – €200 mn
	Adj. EBIT[1] margin	Around 0%

1 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. 2 Free cash flow before acquisitions and divestments. 3 Before effects of currency translation, effects from changes in the fair value of derivative instruments, and other valuation effects. 4 This does not include deconsolidation effects in connection with the planned spin-off, which are expected to be negative in the mid-tripe-digit millions.

The Automotive guidance reflects the outlook for the Automotive group sector, not considering IFRS 5 implications.

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Q&A

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- Unless otherwise stated, all amounts are shown in millions of euro. Please note that differences may arise as a result of the use of rounded amounts and percentages.

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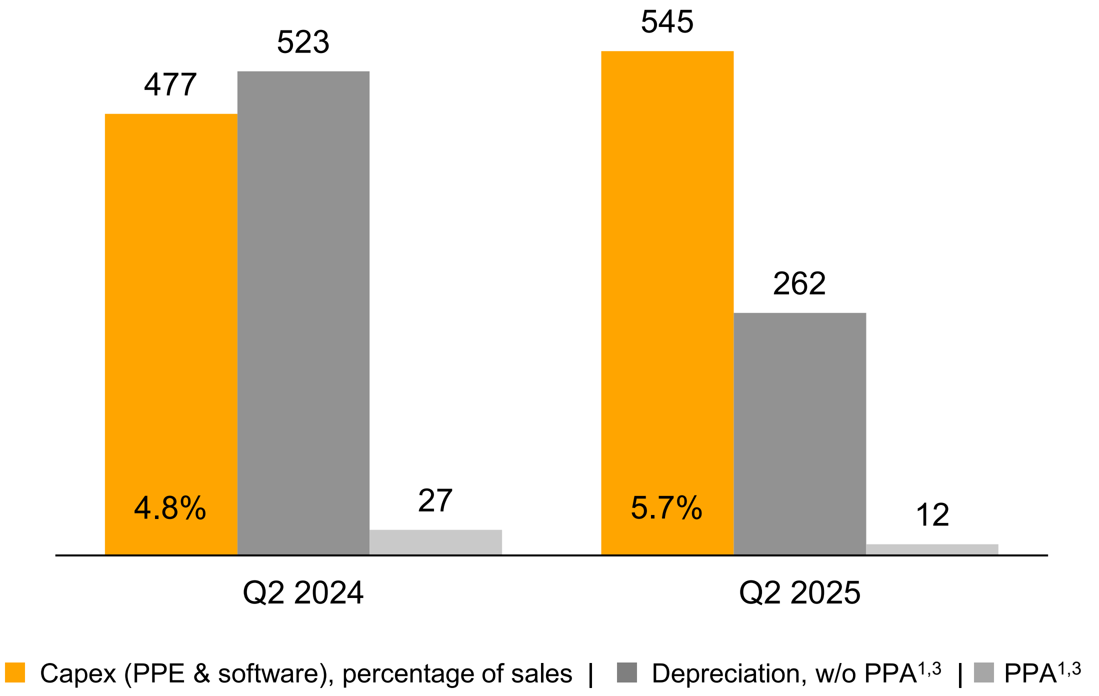
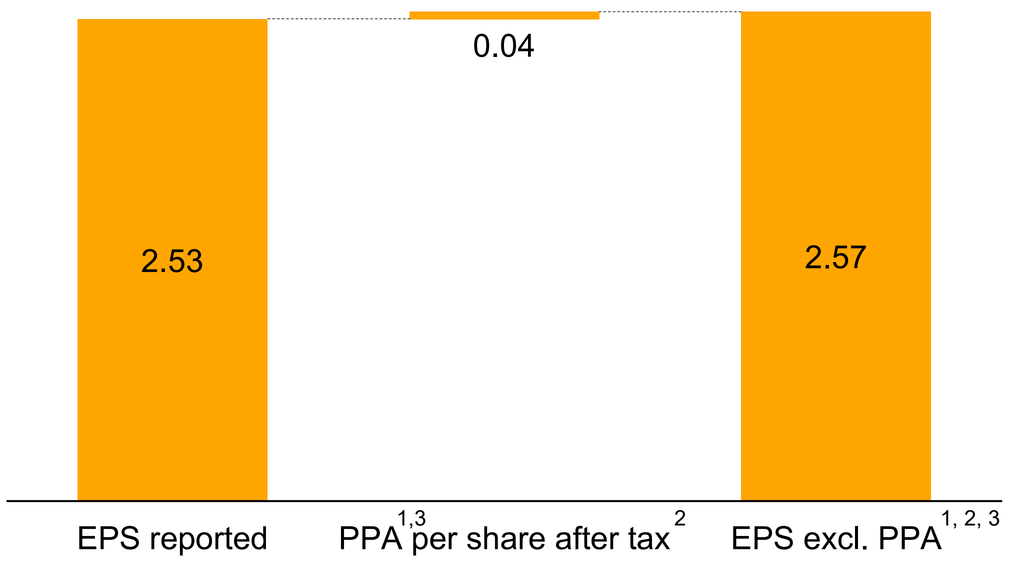
Capex, Depreciation and Earnings per Share – Q2 2025

Capex, Depreciation[3] and PPA[1,3] (€ mn)



EPS excl. PPA[1,2,3] (€)



1 Amortization of intangibles from PPA. 2 Assuming corporate tax rate of 28%. 3 Due to the intended spin-off of Automotive and Contract Manufacturing, IFRS 5 Non-current Assets Held for Sale and Discontinued Operations has been applied. Due to this application, depreciation ceased for discontinued operations starting March 12, 2025.

Back-Up

Relevant Bonds

Issuer	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG
Issue	Senior Notes					
Principal amount	€750 mn	€500 mn	€625 mn	€750 mn	€750 mn	€600 mn
Offering price	98.791%	99.658%	100.000%	99.445%	99.610%	99.946%
Rating at issue date	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch) BBB (S&P)	Baa2 (Moody's) BBB (Fitch) BBB (S&P)	Baa2 (Moody's) BBB (Fitch) BBB (S&P)	Baa2 (Moody's) BBB (Fitch) BBB (S&P)	Baa2 (Moody's) BBB (Fitch) BBB (S&P)
Current rating (group)	**BBB (S&P[1]), BBB (Fitch[2]), Baa2 (Moody's[3])**					
Coupon	2.500% p.a.	4.000% p.a.	3.625% p.a.	4.000% p.a.	2.875% p.a.	3.500% p.a.
Issue date	May 27, 2020	Aug. 31, 2023	Nov. 30, 2022	June 1, 2023	May 22, 2025	Oct. 1, 2024
Maturity	**Aug. 27, 2026**	**Mar. 1, 2027**	**Nov. 30, 2027**	**June 1, 2028**	**Nov. 22, 2028**	**Oct. 1, 2029**
Interest payment	Annual Aug. 27	Annual Mar. 1	Annual Nov. 30	Annual June 1	Annual Nov. 22	Annual Oct. 1
WKN	A28XTR	A35138	A30VQ4	A351PU	A4DFM0	A383VK
ISIN	XS2178586157	XS2672452237	XS2558972415	XS2630117328	XS3075393499	XS2910509566
Denomination	€1,000 with minimum tradable amount €1,000					

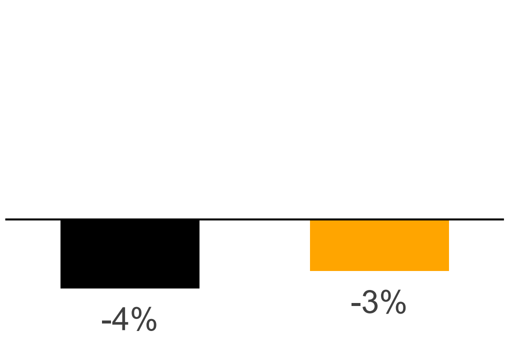
1 Contracted rating since May 19, 2000. 2 Contracted rating since November 7, 2013. 3 Contracted rating since January 1, 2019.

Back-Up

Automotive Sales Growth[1] vs. Regional Production – H1 2025

Europe

∆ Y-o-Y in %



PC&LT production

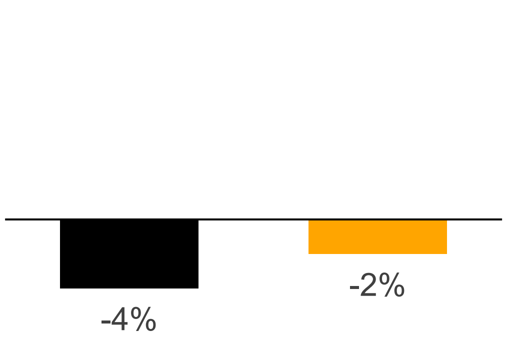
Automotive sales[1]

Share of sales

H1 2024	51%
H1 2025	49%

North America

∆ Y-o-Y in %



PC&LT production

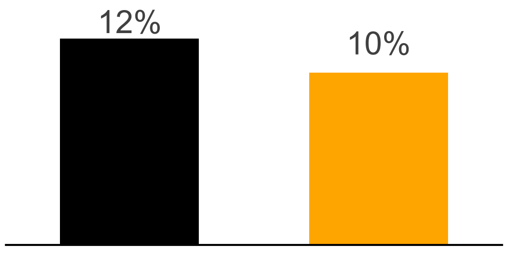
Automotive sales[1]

Share of sales

H1 2024	22%
H1 2025	22%

China

∆ Y-o-Y in %



PC&LT production

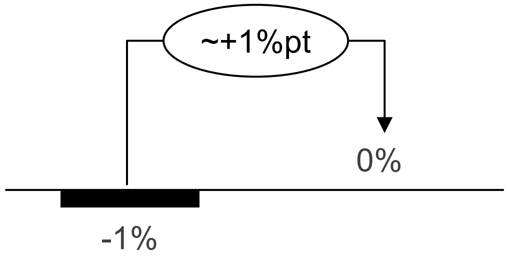
Automotive sales[1]

Share of sales

H1 2024	13%
H1 2025	14%

Worldwide

∆ Y-o-Y in %



PC&LT production weighted by regional sales share

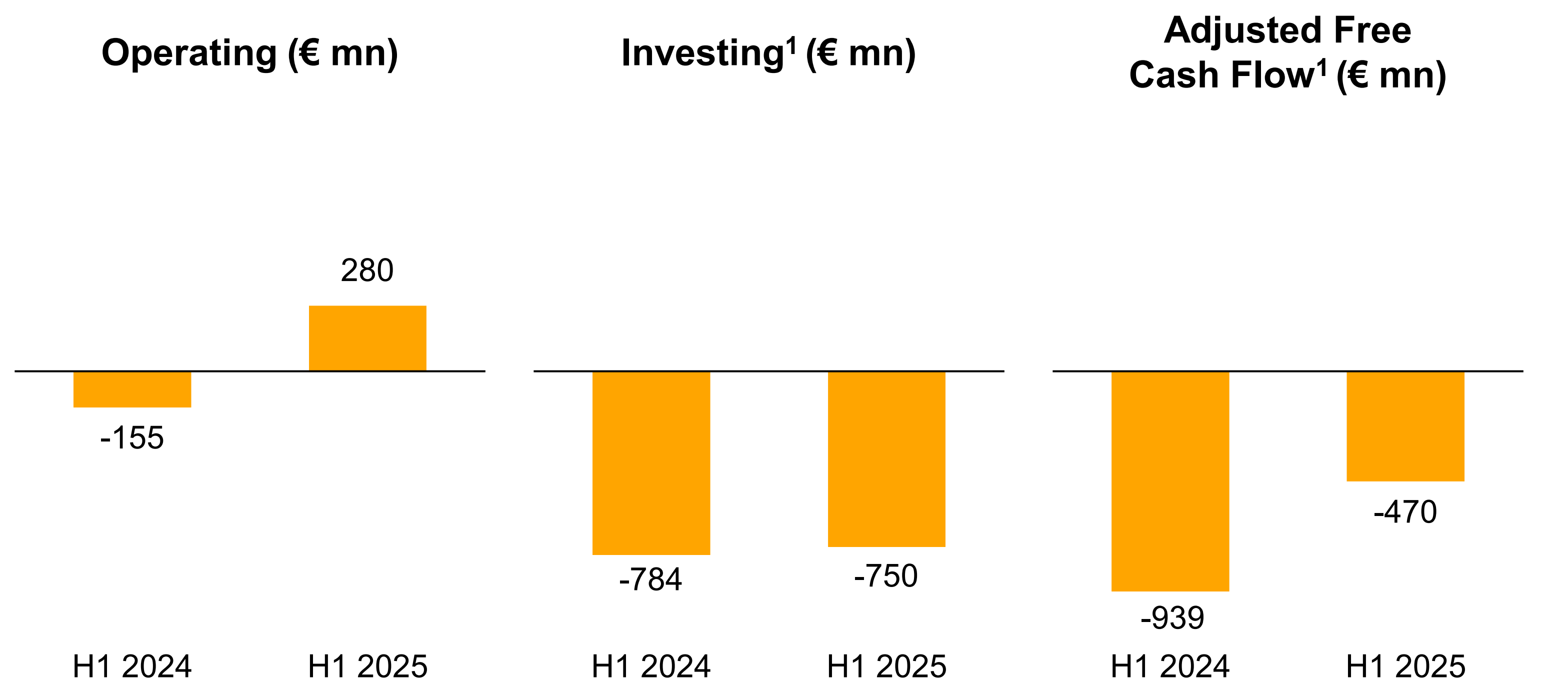
Automotive sales[1]

Outperformance

1 Shown as change in organic sales Y-o-Y (adjusted for FX and consolidation effects).

Back-Up

Cash Flow – H1 2025



Operating Cash Flow

- Significantly improved EBIT while cash-outs for restructuring and spin-off were a burden
- H1 2024 impacted by one-offs related to repurchase of ContiTech AG shares and changed payment terms in Contract Manufacturing

Investing Cash Flow[1]

- Ongoing cost discipline kept capex around prior years level

1 Before acquisitions and divestments.

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Fact Sheets
2024 – H1 2025

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Fact Sheets

Sales and Adjusted EBIT[1,2] by Quarter

Sales in € millions	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	4,813	4,956	4,791	4,855	19,415	4,757	4,708			
Tires	3,290	3,399	3,495	3,677	13,861	3,412	3,332			
ContiTech	1,648	1,646	1,541	1,552	6,387	1,537	1,560			
Contract Manufacturing	80	55	48	55	239	50	33			
Other/ Hold./ Cons.	-43	-53	-42	-45	-183	-46	-39			
Group	**9,788**	**10,003**	**9,833**	**10,094**	**39,719**	**9,709**	**9,594**			

adj. EBIT¹ in € millions	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	-194	145	210	336	498	132	422			
Tires	386	498	508	511	1,903	457	401			
ContiTech	88	117	68	121	393	82	91			
Contract Manufacturing	1	2	1	4	7	5	3			
Other/ Hold./ Cons.	-80	-51	88	-50	-93	-36	-83			
Group	**201**	**711**	**875**	**921**	**2,709**	**639**	**834**			

Changes Y-o-Y in %	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	-4.0	-3.4	-4.7	-5.1	-4.3	-1.2	-5.0			
Tires	-5.0	-1.7	1.9	1.9	-0.7	3.7	-2.0			
ContiTech	-4.8	-5.5	-9.9	-6.4	-6.6	-6.7	-5.2			
Contract Manufacturing	-48.0	-59.8	-57.8	-48.6	-53.4	-38.2	-40.5			
Group	**-5.0**	**-4.1**	**-4.0**	**-3.4**	**-4.1**	**-0.8**	**-4.1**			

adj. EBIT¹ margin in %	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	-4.0	2.9	4.4	6.9	2.6	2.8	9.0			
Tires	11.7	14.7	14.5	13.9	13.7	13.4	12.0			
ContiTech	5.3	7.1	4.4	7.8	6.2	5.4	5.8			
Contract Manufacturing	1.0	2.8	2.4	7.1	3.1	9.3	8.7			
Group	**2.1**	**7.1**	**8.9**	**9.1**	**6.8**	**6.6**	**8.7**			

Changes Y-o-Y in %	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	168.1	190.4			
Tires	18.4	-19.6			
ContiTech	-6.2	-22.3			
Contract Manufacturing	464.0	86.0			
Group	**217.9**	**17.2**			

1 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. 2 Due to the intended spin-off of Automotive and Contract Manufacturing, IFRS 5 Non-current Assets Held for Sale and Discontinued Operations has been applied. Due to this application, depreciation ceased for discontinued operations starting March 12, 2025.

Fact Sheets

EBITDA and EBIT[1] by Quarter

EBITDA in € millions	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	18	286	400	646	1,351	143	313			
Tires	570	687	697	709	2,663	650	563			
ContiTech	147	164	109	141	562	82	122			
Contract Manufacturing	4	4	5	14	27	6	-2			
Other/ Hold./ Cons.	-78	-47	90	-70	-105	-44	-118			
Group	**661**	**1,095**	**1,302**	**1,440**	**4,498**	**837**	**878**			

EBIT in € millions	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	-248	16	127	366	262	-75	312			
Tires	374	489	500	507	1,870	449	364			
ContiTech	72	89	35	62	259	8	53			
Contract Manufacturing	1	1	2	11	16	5	-2			
Other/ Hold./ Cons.	-81	-51	86	-74	-119	-47	-122			
Group	**118**	**544**	**751**	**873**	**2,287**	**340**	**605**			

EBITDA margin in %	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	0.4	5.8	8.4	13.3	7.0	3.0	6.7			
Tires	17.3	20.2	20.0	19.3	19.2	19.1	16.9			
ContiTech	8.9	10.0	7.1	9.1	8.8	5.3	7.9			
Contract Manufacturing	5.5	7.6	9.4	24.8	11.2	12.5	-6.9			
Group	**6.8**	**10.9**	**13.2**	**14.3**	**11.3**	**8.6**	**9.2**			

EBIT margin in %	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	-5.1	0.3	2.7	7.5	1.3	-1.6	6.6			
Tires	11.4	14.4	14.3	13.8	13.5	13.2	10.9			
ContiTech	4.4	5.4	2.3	4.0	4.0	0.5	3.4			
Contract Manufacturing	1.0	2.7	4.2	20.4	6.5	9.3	-7.5			
Group	**1.2**	**5.4**	**7.6**	**8.6**	**5.8**	**3.5**	**6.3**			

Changes Y-o-Y in %	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	-93.3	31.3	59.3	165.6	37.6	693.2	9.4			
Tires	-13.7	19.2	9.5	-0.6	3.0	14.1	-18.0			
ContiTech	-14.4	-5.5	-35.9	-20.1	-18.9	-44.5	-25.5			
Contract Manufacturing	-73.2	-66.9	243.7	337.9	-7.5	40.9	-154.4			
Group	**-38.2**	**19.0**	**30.2**	**32.3**	**10.3**	**26.5**	**-19.8**			

Changes Y-o-Y in %	2024 Q1	2024 Q2	2024 Q3	2024 Q4	2024 Year	2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 Year
Automotive	-1,687.3	141.0	5,093.4	1,279.3	555.6	69.6	1,825.6			
Tires	-18.2	30.9	13.7	7.6	7.3	20.0	-25.5			
ContiTech	-24.8	-9.3	-60.7	-35.3	-32.0	-88.4	-40.0			
Contract Manufacturing	-91.8	-74.8	123.3	869.9	203.4	491.4	-265.0			
Group	**-77.7**	**44.5**	**63.1**	**79.9**	**23.4**	**187.1**	**11.1**			

1 Due to the intended spin-off of Automotive and Contract Manufacturing, IFRS 5 Non-current Assets Held for Sale and Discontinued Operations has been applied. Due to this application, depreciation ceased for discontinued operations starting March 12, 2025.

Fact Sheets

Reported and Adj. H1 2025 Results

€ millions	Automotive		Tires		ContiTech		Contract Manufacturing		Other/ Hold./ Cons.		Group	
	H1 2024	H1 2025	H1 2024	H1 2025	H1 2024	H1 2025	H1 2024	H1 2025	H1 2024	H1 2025	H1 2024	H1 2025
Sales	**9,769**	**9,464**	**6,689**	**6,744**	**3,294**	**3,097**	**135**	**82**	**-96**	**-85**	**19,791**	**19,303**
EBIT[2]	**-232**	**236**	**863**	**813**	**161**	**62**	**2**	**2**	**-132**	**-169**	**663**	**944**
in % of sales	-2.4%	2.5%	12.9%	12.1%	4.9%	2.0%	1.7%	2.6%			3.3%	4.9%
Amortization of intangible assets from PPA [2]	28	8	3	2	24	23					55	34
Total special effects	145	310	18	42	18	89	0	5	2	49	183	495
Total consolidation effects	10	0	0	0	1	0			0	0	12	0
Total consolidation and special effects	**155**	**310**	**18**	**42**	**19**	**88**	**0**	**5**	**2**	**49**	**195**	**495**
Adjusted operating result (adj. EBIT) [1,2]	**-48**	**554**	**885**	**858**	**204**	**173**	**2**	**7**	**-131**	**-119**	**913**	**1,473**
in % of adjusted sales	-0.5%	5.9%	13.2%	12.7%	6.2%	5.6%	1.7%	9.1%			4.6%	7.6%

1 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. 2 Due to the intended spin-off of Automotive and Contract Manufacturing, IFRS 5 Non-current Assets Held for Sale and Discontinued Operations has been applied. Due to this application, depreciation ceased for discontinued operations starting March 12, 2025.

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Fact Sheets

Pro-forma Sales and EBIT w/o PPA & Special Effects by Quarter for Continued Operations

Sales in € millions	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	3,290	3,399	3,495	3,677	13,861	3,412	3,332			
ContiTech	1,648	1,646	1,541	1,552	6,387	1,537	1,560			
Other/ Hold./ Cons.	-39	-49	-41	-42	-171	-43	-37			
Group	**4,899**	**4,997**	**4,994**	**5,187**	**20,077**	**4,905**	**4,856**			

Changes Y-o-Y in %	2025				
	Q1	Q2	Q3	Q4	Year
Tires	3.7	-2.0			
ContiTech	-6.7	-5.2			
Group	**0.1**	**-2.8**			

EBIT w/o PPA & special effects in € millions	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	386	498	508	511	1,903	457	401			
ContiTech	87	116	68	121	392	82	91			
Other/ Hold./ Cons.	-80	-45	88	-46	-83	-42	-74			
Group	**393**	**569**	**663**	**586**	**2,211**	**497**	**418**			

EBIT w/o PPA & special effects margin in %	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	11.7	14.7	14.5	13.9	13.7	13.4	12.0			
ContiTech	5.3	7.0	4.4	7.8	6.1	5.4	5.8			
Group	**8.0**	**11.4**	**13.3**	**11.3**	**11.0**	**10.1**	**8.6**			

Changes Y-o-Y in %	2025				
	Q1	Q2	Q3	Q4	Year
Tires	18.5	-19.6			
ContiTech	-5.2	-21.7			
Group	**26.6**	**-26.5**			

Calendar

Financial Calendar and Upcoming Investor Meetings

2025	
Full-Year Results	March 4, 2025
Annual Shareholders' Meeting	April 25, 2025
Q1 Quarterly Statement	May 6, 2025
Half-Year Financial Report	August 5, 2025
Nine-Month Quarterly Statement	November 6, 2025
2026	
Full-Year Results	March 2026
Annual Shareholders' Meeting	April 30, 2026
Q1 Quarterly Statement	May 2026
Half-Year Financial Report	August 2026
Nine-Month Quarterly Statement	November 2026

- **Roadshow Q2 2025** (C-level)
  - August 6, Virtual
- **Roadshow Baader Bank**
  - August 27-28, Edinburgh/Dublin
- **Morgan Stanley Industrial CEOs Unplugged Conference** (CEO)
  - September 03, London
- **Commerzbank Corporate Conference** (CEO)
  - September 04, Frankfurt am Main
- **Deutsche Bank IAA Conference** (C-level)
  - September 08, Munich
- **Roadshow Intesa Sanpaolo**
  - September 09, Milan
- **Berenberg / Goldman Sachs GCC Conference** (C-level)
  - September 24, Munich
- **Bernstein Industrial Conference**
  - September 24, London
- **Baader Investment Conference**
  - September 25, Munich

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References

Useful Links to Continental Websites

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Contact
Investor Relations

Continental-Plaza 1
30175 Hanover
Germany

e-mail: ir@conti.de
fax: +49 511 938 1080
www.continental-ir.com

Max Westmeyer
Head of Investor Relations
phone: +49 511 938 13650
e-mail: max.2.westmeyer@conti.de

Jana Maddison
Assistant to the Head of IR, Roadshow and Conference Organization
phone: +49 511 938 1163
e-mail: jana.maddison@conti.de

Eva Jacob-Pietsch
Manager Investor Relations
phone: +49 511 938 12147
e-mail: eva.jacob-pietsch@conti.de

Andrea Kraft
Senior Manager Investor Relations
phone: +49 511 938 1880
e-mail: andrea.kraft@conti.de

Marcus Lieberum
Manager Investor Relations
phone: +49 511 938 1787
e-mail: marcus.lieberum@conti.de

Fabian Winter
Senior Manager Investor Relations
phone: +49 511 938 17511
e-mail: fabian.winter@conti.de

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